

# Unveiling the Secrets of the International Aluminium Cartel



**The International Aluminium Cartel: The Business and Politics of a Cooperative Industrial Institution (1886-1978) (Routledge International Studies in Business History Book 30)** by Angelo Sommer

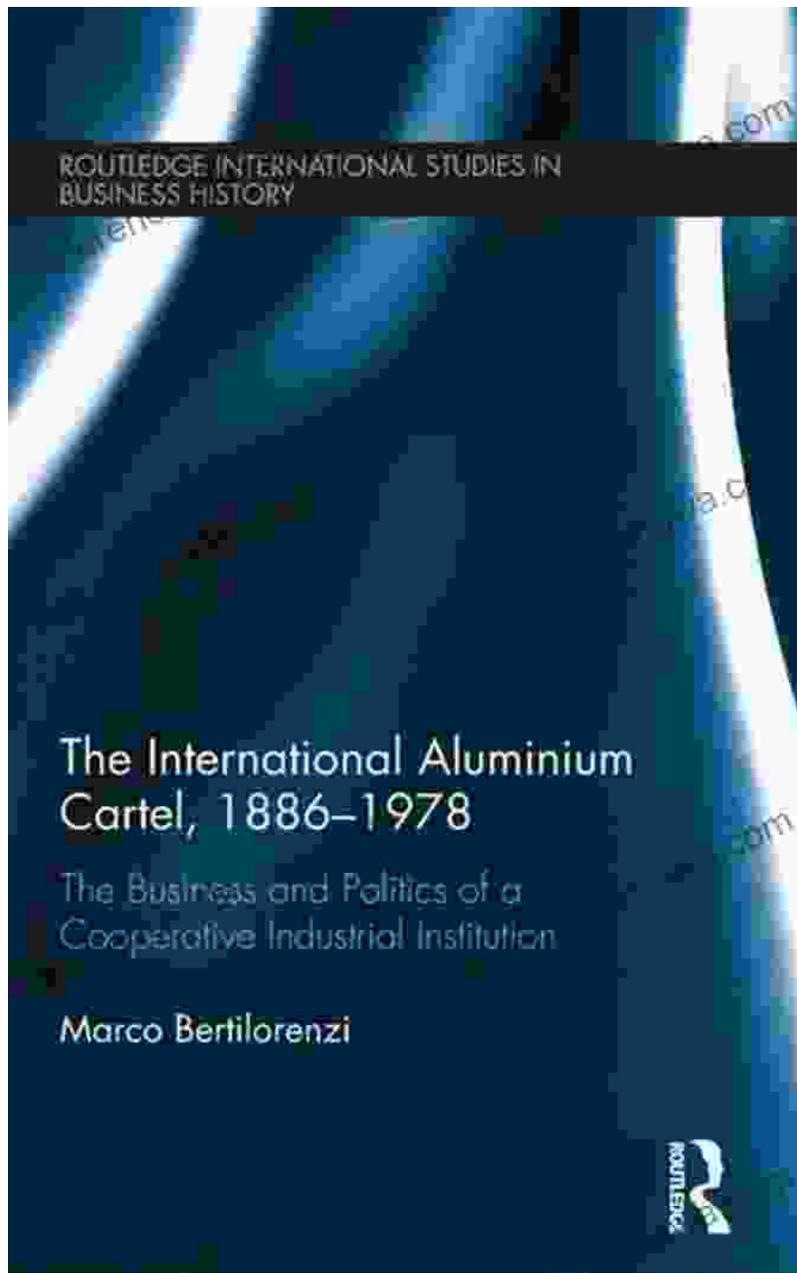
★★★★★ 5 out of 5

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In the annals of industrial history, few cartels have wielded as much power and influence as the International Aluminium Cartel. For decades, this secretive organization controlled the global aluminium market, manipulating prices, stifling competition, and amassing vast wealth. Its downfall, triggered by a series of bold antitrust actions and a relentless pursuit of justice, sent shockwaves through the industry and beyond.

## The Genesis of a Monopoly



The roots of the cartel can be traced back to the early 20th century, when the aluminium industry was dominated by a handful of powerful companies. Among them were Alcoa, the American giant, and Pechiney, its French counterpart. In 1931, these two industry titans joined forces to form the first aluminium cartel, known as the Aluminium Limited Group.

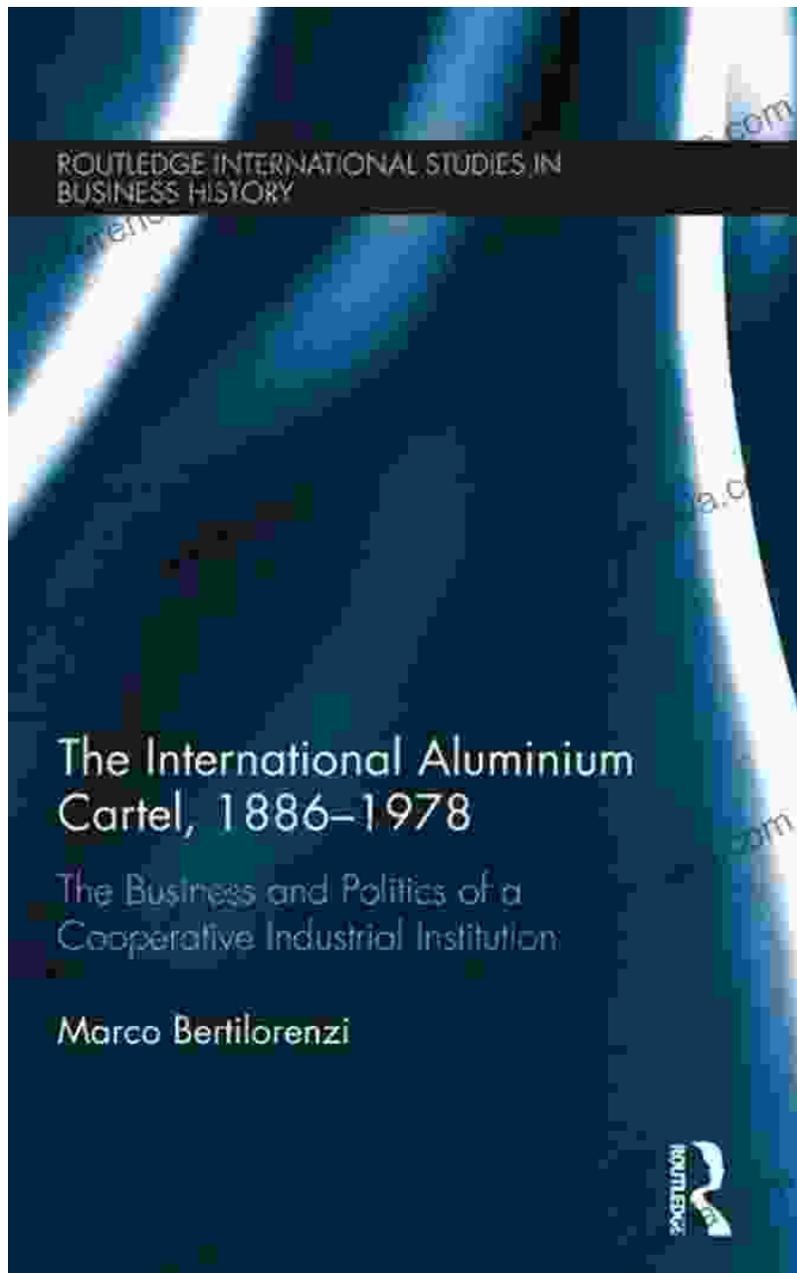
The cartel's initial objective was to stabilize the volatile aluminium market by controlling production and setting prices. However, its ambitions quickly grew, and it soon expanded its reach to other major aluminium producers, including British Aluminium and Swiss Aluminium. By the 1950s, the cartel had become a global octopus, controlling over 80% of the world's aluminium supply.

### **The Cartel's Modus Operandi**

The cartel operated with ruthless efficiency, using a combination of tactics to maintain its dominance. It controlled production quotas, allocated market shares, and fixed prices to maximize profits. It also engaged in anti-competitive practices, such as predatory pricing and boycotts, to stifle any potential rivals.

To ensure compliance, the cartel relied on a sophisticated system of espionage and surveillance. Its members shared confidential information, monitored each other's operations, and imposed heavy penalties on those who violated the cartel's rules.

### **The Arrogance of Power**



As the cartel's power grew, so did its arrogance. Its members became increasingly insulated from market forces, believing that they were untouchable. They flaunted their wealth and influence, living lavish lifestyles and exerting undue influence over government policies.

The cartel's hubris eventually became its unng. In the 1970s, a series of antitrust investigations were launched by governments around the world.

The United States, in particular, played a pivotal role in breaking up the cartel, leading to a wave of lawsuits and criminal charges.

## The Downfall of the Titans

In 1986, Alcoa, the linchpin of the cartel, pleaded guilty to antitrust violations and agreed to pay a record-breaking fine. This marked the beginning of the cartel's collapse. Other members followed suit, one by one, as the weight of legal challenges became too heavy to bear.

By the early 1990s, the International Aluminium Cartel was no more. Its reign had come to an end, leaving a legacy of greed, manipulation, and shattered trust. The industry was forever changed, and the lessons learned from the cartel's rise and fall continue to shape antitrust policies to this day.

The International Aluminium Cartel stands as a cautionary tale about the dangers of unchecked corporate power. Its story is a reminder that even the most powerful monopolies can be brought down by the relentless pursuit of justice. The legacy of the cartel serves as a testament to the importance of fair competition, transparency, and the rule of law in protecting consumers and ensuring a healthy economy.



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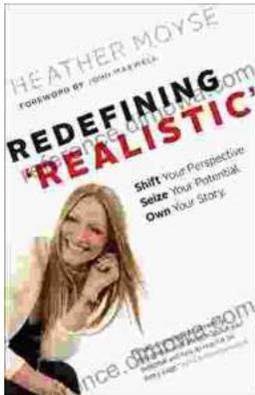
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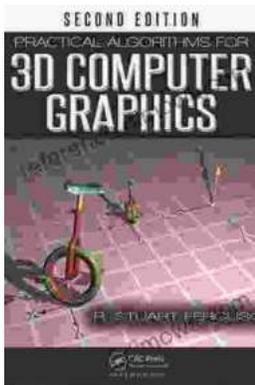
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